I. Mission Statement of Baylor Scott & White Medical Center - College Station

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V. Programs Addressing Identified Community Health Needs

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VII. Government-Sponsored Health Care Provided

VIII. Other Types of Community Benefits Provided
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   B. Health Professions Education
   C. Financial and In Kind Donations
   D. Other Community Benefits

IX. Total Operating Expenses and Calculation of the Ratio of Cost to Charge

X. Report of Community Benefits Provided During Fiscal Year 2018
June 30, 2018

To my fellow Texans and community neighbors,

Baylor Scott & White Medical Center – College Station is honored to serve the Brazos Valley community by operating within an integrated healthcare system driven by the Baylor Scott & White Health System’s mission to serve all people providing personalized health and wellness through exemplary care, education and research as a Christian ministry of healing.

Baylor Scott & White Health, the organization formed from the 2013 merger between Baylor Health Care System and Scott & White Healthcare, is today the largest not-for-profit health care system in the state of Texas. The organization now includes 48 hospitals, more than 1,000 patient care sites, 5,500 affiliated physicians, and 44,000 employees, as well as the Scott & White Health Plan, Baylor Scott & White Research Institute and Baylor Scott & White Quality Alliance— a network of clinical providers and facilities focused on improving quality, managing the health of patient populations, and reducing the overall cost of care.

Our Board of Directors, physicians, nurses and staff take our responsibility to the community very seriously. We are dedicated to providing high-quality healthcare to each person in need, regardless of their ability to pay and our number one aspiration is the pursuit of quality and patient satisfaction. Our dedication goes beyond the walls of our hospitals and clinics as we serve our community to promote the health and wellbeing of individuals and families and improve the overall health of the population. Our community benefit efforts are centered on improving access to healthcare and empowering citizens to make healthy life choices.

Enclosed is our 2018 Community Benefit Report, summarizing our community benefit activities, ranging from health screenings and diabetes education to support groups and free health education classes throughout the Brazos Valley. We continue to place particular emphasis on supplying resources for the underserved and uninsured residents in the community.

Through regular community health needs assessments, we identify priority areas of focus that enable us to maximize our community benefit resources in specific areas including: addressing chronic disease management and prevention, with special focus on cancer, and mental health services. By concentrating on these as well as additional focus areas, Baylor Scott & White – College Station is positioned to move the needle toward a healthier community.

I encourage you to give me feedback for this report. Please address comments to me, in care of Tara Stafford, Director of Community Benefit, Baylor Scott & White Health, at 2401 S. 31st Street, Mailstop: MS-09-C600A, Temple, TX 76508.

Sincerely,

Jason D. Jennings
President
Baylor Scott & White Medical Center – College Station
I. Mission Statement

_Baylor Scott & White Medical Center - College Station_, an affiliated hospital of Baylor Scott & White Health System (BSWHS), is committed to fulfilling its mission: “founded as a Christian ministry of healing, Baylor Scott & White Health promotes the well-being of all individuals, families and communities.”

II. Effective Dates of the Plan

The annual report of community benefits provided is for the fiscal year ended June 30, 2018 (“Fiscal Year 2018”).

III. Description of the Community Served

_Baylor Scott & White Medical Center - College Station_ serves men, women and children across the Brazos Valley area with the majority of its patient population residing in Brazos County. The hospital identifies as its community served to include the counties of Brazos, Burleson, Grimes, Waller, Washington and Austin.

IV. Prioritized Identified Community Health Needs from the 2016 Assessment (BaylorScottandWhite.com/CommunityNeeds)

a. Chronic Disease Management and Prevention
b. Cancer
c. Mental Health Services

V. Programs Addressing Identified Community Health Needs

(Programs Addressing Chronic Disease and Cancer):

**Program Title:** DSRIP Cancer Screening Program

**Description:** As part of the HHSC 1115 Waiver to increase access to cancer screening in the primary care setting specific to the Medicaid, Low-Income, and Uninsured patient populations. Develop and implement cancer management interventions geared toward improving management of cancers and comorbidities, improving health outcomes and quality of life, preventing disease complications, and reducing unnecessary acute and emergency care utilization.

**Persons Served:** 2,200  
**Net Community Benefit:** 0
Program Title: COMMUNITY HEALTH EDUCATION-Community Based

Description: Baylor Scott & White consistently looks for opportunities to educate the community on health issues to support our mission and vision. The programs and services that fall into this category extend beyond patient care activities and include services directed to both individuals and larger populations in the community. They include such things as educational information about preventive health care, lectures, or presentations held by BSWH physicians and staff about health-related topics like understanding various conditions and diseases, when to seek treatment, and the treatment options available.

Persons Served: 2,259  Net Community Benefit: 849,674

Program Title: DONATION: Health Improvement

Description: BSWH often donates funds to local charitable, not for profit organizations whose efforts to improve community health aligns with the identified health needs in our community. We do so to support their efforts to improve the overall health of the community through education, prevention, health advocacy, or disease management education. Funds that go to improving the health infrastructure of our community are counted after subtracting the fair market value of participation by employees or the organization.

Persons Served: 17,074  Net Community Benefit: 67,750

Program Title: DONATION: In Kind

Description: Baylor Scott & White Health regularly provides in kind donations of service, time and equipment to other not for profit organizations who have similar missions.

Persons Served: 1,500  Net Community Benefit: 2,486

Program Title: Weight Management Course

Description: This free four-week course is designed to provide weight loss education, motivation and support. Each week, the course focuses on a different topic:
- Medical weight loss
- Diet and nutrition
- Mental health
- Injury prevention/treatment and exercise

Persons Served: 75  Net Community Benefit: 0
**Programs Addressing Obesity:**

**Program Title:** BCS Marathon  
**Description:** Baylor Scott & White helped bring this event to the Brazos Valley community in 2012. It is called the Baylor Scott & White BCS Marathon and Half Marathon. In addition to the marathon and half-marathon, there is also a Health & Fitness Expo at which our providers give health tips and lectures, and leading up to the marathon, BSW-College Station hosts marathon prep classes for stretching, running, general fitness, etc.  
**Persons Served:** 300  
**Net Community Benefit:** 31,000

**Program Title:** COMMUNITY HEALTH EDUCATION-Community Based  
**Description:** Baylor Scott & White consistently looks for opportunities to educate the community on health issues to support our mission and vision. The programs and services that fall into this category extend beyond patient care activities and include services directed to both individuals and larger populations in the community. They include such things as educational information about preventive health care, lectures, or presentations held by BSWH physicians and staff about health related topics like understanding various conditions and diseases, when to seek treatment, and the treatment options available.  
**Persons Served:** 2,259  
**Net Community Benefit:** 849,674

**Program Title:** DONATION: Health Improvement  
**Description:** BSWH often donates funds to local charitable, not for profit organizations whose efforts to improve community health align with the identified health needs in our community. We do so to support their efforts to improve the overall health of the community through education, prevention, health advocacy, or disease management education. Funds that go to improving the health infrastructure of our community are counted after subtracting the fair market value of participation by employees or the organization.  
**Persons Served:** 17,074  
**Net Community Benefit:** 67,750

**Program Title:** DONATION: In Kind  
**Description:** Baylor Scott & White Health regularly provides in kind donations of service, time
and equipment to other not for profit organizations who have similar missions.

**Persons Served:** 1,500  
**Net Community Benefit:** 2,486

**Program Title:** Weight Management Course  
**Description:** This free four-week course is designed to provide weight loss education, motivation and support. Each week, the course focuses on a different topic:  
- Medical weight loss  
- Diet and nutrition  
- Mental health  
- Injury prevention/treatment and exercise

**Persons Served:** 75  
**Net Community Benefit:** 0

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**Subtotals For: Obesity**

**Number of Programs:** 5  
**Persons Served:** 21,208  
**Net Community Benefit:** 950,910

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**Programs Addressing Mental Health Services:**

**Program Title:** Project SEARCH  
**Description:** A school-to-work program for high school students with disabilities in College Station, thanks to a cooperative effort between Baylor Scott & White, College Station Independent School District Texas Department of Assistive and Rehabilitative Services (DARS), Brazos Valley Center for Independent Living (BVCIL), MHMR Authority of Brazos Valley, Region 6 Education Service Center and Junction 505

Project SEARCH, an international program, places students in internships at the hospital and promote employment for students with disabilities.

Students participate in three internships to explore a variety of career paths over the course of one school year. The students work with a team that includes their family, a special education teacher and rehabilitation services to create an employment goal and support the student during this important transition from school to work.

**Persons Served:** 5  
**Net Community Benefit:** 199,572

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**Subtotals For: Mental Health Services**

**Number of Programs:** 1  
**Persons Served:** 5  
**Net Community Benefit:** 199,572
Grand Total Number of Programs Addressing Needs: 7
Grand Total Persons Served: 23,413
Grand Total Net Community Benefit: 1,150,482

VI. Charity Care and Government-Sponsored Indigent Health Care Provided
For Fiscal Year 2018, Baylor Scott & White Medical Center - College Station provided $9,362,352 in unreimbursed costs of charity care and government-sponsored indigent health care.

VII. Government-Sponsored Health Care Provided
For Fiscal Year 2018, Baylor Scott & White Medical Center - College Station provided $4,505,204 unreimbursed costs of government-sponsored health care.

VIII. Other Types of Community Benefits Provided
Baylor Scott & White Medical Center - College Station is committed to improving the quality of life for the many citizens living and working in its area and was pleased to allocate a total of $1,431,604 to the following community benefit activities.

A. Community Health Improvement Services $1,049,246
These are costs associated with programs and services that extend beyond patient care activities and include services directed to both individuals and larger populations in the community. These services include such things as educational information about preventive health care and treatment for specific diseases, informational health lectures to help understand various conditions and diseases as well as available treatment options, opportunities that promote healthy activity and wellness initiatives, health fairs and screenings, and support groups.

B. Health Professions Education $223,819
Baylor Scott & White Medical Center – College Station provides opportunities for further education and training of health professionals including clinical education and supervision for clinical rotations for medical students, nursing students, and other health care professions. Opportunities include but are not limited to Baylor Scott & White employees.

C. Financial and In Kind Donations $134,834
Baylor Scott & White provides community benefit grants and support to other non-profit organizations through dedicated community benefit funds as well as provides donation of staff time, medical supplies or equipment to other non-profit organizations.
D. Other Community Benefits $ 23,705
Baylor Scott & White provides other services with the goal of improving the overall health of the community including ongoing assessment of community health needs and evaluation of community health programs and services.

IX. Total Operating Expenses and Calculation of the Ratio of Cost to Charge
As required by Section 311.046 (a) (4), Baylor Scott & White Medical Center - College Station reports $ 144,007,922 in total operating expenses for the fiscal year ending June 30, 2017. As required by Section 311.046(1) (5), the ratio of cost to charges was 21.43%. Please see the attached worksheet for the full calculation.

X. Report of Community Benefit Provided During Fiscal Year 2018
In a commitment to fulfill its mission, Baylor Scott & White Medical Center - College Station benefit to the community, conservatively estimated, was $ 15,299,160 for Fiscal Year 2018. Baylor Scott & White Medical Center - College Station is filing its Annual Statement of Community Benefits Standard (Statement) as a consolidated system with the other affiliated hospitals of BSWHS (excluding those that qualify as Medicaid disproportionate share hospitals).

Through community benefit activities, BSWHS - affiliated hospitals provided: quality patient care and subsidized services otherwise not available in the community; medical education, training for medical technicians, hospital chaplains, nurses, and future physicians; and medical research that will speed the time between scientific finding and its application to improving medical care.

Any comments or suggestions in regard to the community benefit activities are greatly welcomed and may be addressed to Tara Stafford, Director of Community Benefit, Baylor Scott & White Health, 2401 S. 31st Street, Temple, TX 76508.
Total Operating Expenses and Calculation of the Ratio of Cost to Charge

Baylor Scott & White Health

*Baylor Scott & White Medical Center - College Station*

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**Total Operating Expenses**

Section 311.046(a)(4)

For the Fiscal Year Ended June 30, 2017

<table>
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<tr>
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<tr>
<td>Total Patient Revenues</td>
<td>871,003,413</td>
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<tr>
<td>Total Operating Expenses</td>
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Initial Ratio of Cost to Charge ((b) divided by (a))

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<th>Percentage</th>
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<tbody>
<tr>
<td>Initial Ratio of Cost to Charge</td>
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Application of Initial Ratio of Cost to Charge to Bad-Debt Expense

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<tr>
<td>Bad Debt Expense</td>
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Multiply "Bad Debt Expense" by "Initial Ratio of Cost to Charge" ((d)*(c))

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<tr>
<td>(d)*(c)</td>
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Add the allowable "Bad-Debt Expense" to "Total Operating Expenses" ((b) + (e))

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<td>(b) + (e)</td>
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Calculation of Ratio of Cost to Charge ((f) divided by (a))

<table>
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<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Ratio of Cost to Charge</td>
<td>21.43%</td>
</tr>
</tbody>
</table>

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