# Baylor Scott & White Medical Center - Taylor

## Annual Report of Community Benefits

305 Mallard Lane, Taylor, TX 76574  
**Taxpayer ID # 74-1595711**  
For the Fiscal Year Ended June 30, 2018

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June 30, 2018

My fellow Texans and community neighbors, Baylor Scott & White Medical Center – Taylor is proud to serve the residents of Williamson County and to provide a wide array of specialists and services to meet the health care needs of the community.

As part of a large multi-specialty group practice, we are guided by Baylor Scott & White Health System’s mission to serve all people providing personalized health and wellness through exemplary care, education and research as a Christian ministry of healing. Today, Baylor Scott & White Health is the largest not-for-profit healthcare system in the state of Texas with 48 hospitals, more than 1,000 patient care sites, 5,500 active physicians and 44,000 employees plus the Scott & White Health Plan, Baylor Scott & White Research Institute and Baylor Scott & White Quality Alliance — a network of clinical providers and facilities focused on improving quality, managing the health of patient populations, and reducing the overall cost of care. Baylor Scott & White Health has the vision and resources to provide its patients continued quality care while creating a model system for a dramatically changing health care environment.

Our Board of Directors, physicians, nurses and staff take our responsibility to the community very seriously. We are committed to providing high-quality healthcare to each person in need, regardless of their ability to pay and our number one aspiration is the pursuit of quality and patient satisfaction. This simple frame of mind and the decision to go beyond the walls of our hospital to serve our community is our commitment to not only treat our patients, but to improve the overall health of the population.

The Community Benefit goal at Baylor Scott & White is to improve access to healthcare and empower citizens to make healthy life choices. At Baylor Scott & White Medical Center - Taylor, we provide a multitude of community benefit activities including health screenings, support groups, and free health education classes throughout Williamson County and place particular emphasis on supplying resources for the underserved and uninsured residents in the community.

To promote health of individuals, we must also promote the health of our community. Baylor Scott & White Medical Center - Taylor conducts regular community health needs assessments and for this reporting year community benefit programs have focused on the following priority areas of need: chronic disease management and prevention, access to care, and mental health resources. As new assessments are completed and in the coming years our areas of focus will shift to include any newly identified needs. Now and going forward, we at Baylor Scott & White will continue to invest our resources, time and dedication back into the community.

I welcome your feedback on this report. Please address comments to me, in care of Tara Stafford, Director of Community Benefit, Baylor Scott & White Health, 2401 S. 31st Street, Mailstop: MS-09-C600A, Temple, TX 76508.

Sincerely,

jay fox
President
Baylor Scott & White Austin/Round Rock Region

Baylor Scott & White Medical Center - Taylor
Community Benefit Report: FY 2018
Page 2
I. Mission Statement

_Baylor Scott & White Medical Center - Taylor_, an affiliated hospital of Baylor Scott & White Health System (BSWHS), is committed to fulfilling its mission: "Founded as a Christian ministry of healing, Baylor Scott & White Health promotes the well-being of all individuals, families and communities."

II. Effective Dates of the Plan

The annual report of community benefits provided is for the fiscal year ended June 30, 2018 ("Fiscal Year 2018").

III. Description of the Community Served

_Baylor Scott & White Medical Center - Taylor_ primarily serves children and families living in the Williamson County area north of Austin.

IV. Prioritized Identified Community Health Needs from the 2016 Assessment

(BaylorScottandWhite.com/CommunityNeeds)

A. Chronic Disease Management & Prevention
B. Primary Care Access
C. Mental Health Resources

V. Programs Addressing Community Health Needs

Programs Addressing Access to Care

**Program Title:** MEDICAL EDUCATION: Other Health Professions

**Description:** BSWH provides opportunities for further education and training of health professionals including but not limited to BS&W employees.

**Persons Served:** 9  **Value:** 2,670

**Program Title:** Lone Star Circle of Care Support

**Description:** BSWH provides facility space in kind to operate Lone Star Circle of Care to treat indigent patients

**Persons Served:** 11,700  **Value:** 73,048
Subtotals For: Access to Health Care
Number of Programs: 2  Persons Served: 11,709  Net Community Benefit: 75,718

Programs Addressing Chronic Disease

Program Title: COMMUNITY HEALTH EDUCATION-School Based
Description: BSWH recognizes the importance of teaching about health and health professions to students in our school systems. Programs and services in this category are geared towards students K-12 and provide educational opportunities for students in the local ISD’s to learn about the importance of making healthy living choices starting at an early age.
Persons Served: unknown  Value: 169

Program Title: HEALTH FAIRS
Description: BS&W regularly participates in health fairs all over the communities we serve in order to provide access to educational materials that will help impact healthy lifestyle habits.
Persons Served: 394  Value: 2,445

Subtotals For: Chronic Disease Management & Prevention
Number of Programs: 2  Persons Served: 394  Net Community Benefit: 2,614

Programs Addressing Mental Health

Program Title: Support Groups
Description: Baylor Scott & White Health provides support group services for patients and their families that are specific to a disease or social concern.

Program Title: Hiring New Physicians and Providers
Description: BSWMC – Taylor alongside BSWMC – Round Rock intend are always working to improve access to care and shorten wait times by increasing the number of providers specializing in and treating mental health conditions.

Grand Total Number of Programs Addressing Needs: 6
Grand Total Persons Served: 12,103
Grand Total Net Value: 78,332
VI. Charity Care and Government-Sponsored Indigent Health Care Provided
For Fiscal Year 2018, Baylor Scott & White Medical Center - Taylor provided $4,606,322 in unreimbursed costs of charity care and government-sponsored indigent health care.

VII. Other Types of Community Benefits Provided
Baylor Scott & White Medical Center - Taylor is committed to improving the quality of life for the many citizens living and working in its area and was pleased to allocate a total of $14,007 to the following community benefit activities:

A. Community Health Improvement Services $4,986
These are costs associated with programs and services that extend beyond patient care activities and include services directed to both individuals and larger populations in the community. These services include such things as educational information about preventive health care and treatment for specific diseases, informational health lectures to help understand various conditions and diseases as well as available treatment options, opportunities that promote healthy activity and wellness initiatives, health fairs and screenings, and support groups.

B. Health Professions Education $2,670
Baylor Scott & White provides opportunities for further education and training of health professionals including clinical education and supervision for clinical rotations for medical students, nursing students, and other health care professions. Opportunities include but are not limited to Baylor Scott & White employees.

C. Other Community Benefit $6,351
Baylor Scott & White provides other services with the goal of improving the overall health of the community including ongoing assessment of community health needs and evaluation of community health programs and services.

IX. Total Operating Expenses and Calculation of the Ratio of Cost to Charge
As required by Section 311.046 (a) (4), Baylor Scott & White Medical Center - Taylor reports $21,835,234 in total operating expenses for the previous fiscal year ending June 30, 2017. As required by Section 311.046(1) (5), the ratio of cost to charges was 6.25%. Please see the attached worksheet for the full calculation.

X. Report of Community Benefit Provided During Fiscal Year 2018
In a commitment to fulfill its mission, Baylor Scott & White Medical Center - Taylor benefit to the community, conservatively estimated, was $4,620,329 for Fiscal Year 2018. Baylor Scott & White Medical Center - Taylor is filing its Annual Statement of Community Benefits Standard (Statement)
as a consolidated system with the other affiliated hospitals of BSWHS (excluding those that qualify as Medicaid disproportionate share hospitals).

Through community benefit activities, BSWHS - affiliated hospitals provided: quality patient care and subsidized services otherwise not available in the community; medical education, training for medical technicians, hospital chaplains, nurses, and future physicians; and medical research that will speed the time between scientific finding and its application to improving medical care.

Any comments or suggestions in regard to the community benefit activities are greatly welcomed and may be addressed to Tara Stafford, Director of Community Benefit, Baylor Scott & White Health, 2401 S. 31st Street, Temple, TX 76508.
Total Operating Expenses and Calculation of the Ratio of Cost to Charge

Baylor Scott & White Health
Baylor Scott & White Medical Center - Taylor

Total Operating Expenses
Section 311.046(a)(4)

For the Fiscal Year Ended June 30, 2017  

21,835,234

Calculation of the Ratio of Cost to Charge
Section 311.046(a)(5)

Total Patient Revenues
(from 2017 Medicare Cost Report, Worksheet G-3, Line 1)  
(a) 334,681,674

Total Operating Expenses
(from 2017 Medicare Cost Report, Worksheet A, Line 118, Col. 7)  
(b) 20,929,360

Initial Ratio of Cost to Charge ((b) divided by (a))  
(c) 6.25%

Application of Initial Ratio of Cost to Charge to Bad-Debt Expense

Bad Debt Expense
(from 2018 audited financial statements)  
(d) (428,024)

Multiply "Bad Debt Expense" by "Initial Ratio of Cost to Charge" ((d)*(c))  
(e) (26,752)

Add the allowable "Bad-Debt Expense" to "Total Operating Expenses" ((b) + (e))  
(f) 20,902,608

Calculation of Ratio of Cost to Charge ((f) divided by (a))  
(g) 6.25%